ANNUAL REPORT

of the

Detroit & Mackinac RAILWAY COMPANY

INCLUDING

Traffic Reports of the Road



For the Fiscal Year Ending June 30th

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For the Fiscal Year Ending June 30th



DIRECTORS AND OFFICERS

BOARD OF DIRECTORS

HENRY K. McHARGStamford, Conn
JAMES D. HAWKS Detroit, Mich
WALTON FERGUSON Stamford, Conn
HENRY K. McHARG, JRStamford, Conn
JAMES BROWN MABON New York, N. Y

OFFICERS

HENRY K. McHARG, President, Stamford, Conn.

JAMES D. HAWKS, Vice-Pres. and General Manager, Detroit, Mich.

GEO. M. CROCKER, 2nd Vice-Pres., Aud. and Pur. Agt., Detroit, Mich.

CHAS. B. COLEBROOK, Sec'y-Treas., 40 Wall Street, New York, N. Y.

JAMES McNAMARA, General Counsel, Detroit, Mich.

C. W. LUCE, General Superintendent, East Tawas, Mich.

W. G. MacEDWARD, Gen. Freight and Passenger Agt., Bay City, Mich.

General Office: Boyer Building, Detroit, Mich.

HAWKINS, GIES & CO. CERTIFIED PUBLIC ACCOUNTANTS

NEW YORK CHICAGO DETROIT

Sept. 6th, 1915.

J. D. HAWKS, Esq.,

Vice-President and General Manager,
Detroit & Mackinac Ry. Co.,
Detroit, Michigan.

Dear Sir:—We have made an audit of the accounts of the Detroit & Mackinac Railway Company for the fiscal year ending June 30th, 1915, and submit herewith statements setting forth the results of the operations of the property for the period under review. We also submit a balance sheet which reflects the true financial condition of your company at June 30th, 1915, as shown by the books.

Respectfully,

HAWKINS, GIES & CO.

REPORT OF THE VICE-PRESIDENT TO THE STOCKHOLDERS OF THE DETROIT & MACKINAC RAILWAY

COMPANY

Detroit, Mich., Oct. 13, 1915.

Business conditions throughout the United States during the past year have, with but few exceptions, been dull and unprofitable, especially so in lumber and forest products, the transportation of which on your road in the past has contributed such a large part of its business. Earnings month by month have shown a steady decrease, and even with the greatest economy in the matter of expenses the road has been unable to reduce expenses as much as gross earnings declined.

Owing to these conditions, after having paid for four years and a half a dividend of 5% on the preferred and 5% on the common stock, it was thought advisable to pass the dividend entirely on the common in June, 1915, especially as the company had continued its improvements, had paid cash for the AuSable & Northwestern narrow gauge road, acquired in June, 1914, and had decided before the close of the year to make the AuSable & Northwestern broad gauge

to conform with the other mileage of the system.

At the writing of this report there has been no change in these conditions, our gross earnings still showing, month by month, a steady decline. However, it has been deemed wise to keep up our improvements and we have bought and expect to have in place before the winter starts in, two steel bridges, one over the AuGres on concrete abutments built this summer, and the other at East Tawas, on concrete abutments put in a year ago. The wooden bridges at both these places required overhauling at quite an expense, and it was thought better to put permanent structures in place of them.

With these bridges and a change of line at Ossineke about a mile long, which the company has acquired and graded, but for which concrete piers for a steel bridge which we have on hand, have not been put in place, which we propose doing another year, our main line from Bay City to Cheboygan, 195 miles, with the exception of Alpena, will have permanent bridges and masonry its whole distance, and the number of wooden culverts left greatly diminished, and in the course of two or three years these will be replaced by iron pipe and con-

crete as the necessity for renewal takes place.

Your line then, with a new bridge at Alpena, or some strengthening of present girders, will be laid, its entire length, with 70 to 85 pound steel rails, steel bridges on concrete, ballasted throughout and physically in as good shape

as any of the trunk lines in the State of Michigan.

All that will be required then will be fair treatment from the state in the matter of rates, on both passengers and freight, and an increase of business, and it should put your property, which is capitalized at about fifty percent. less than it would cost to reproduce, on a paying basis.

We have had a surplus of cars and locomotives for the entire year.

The bridge over the AuSable river was finished in October, 1914. wooden culverts were replaced with reinforced concrete and eight with cast iron

The Great Lakes Stone and Lime Company mentioned in report for 1913 is shipping stone. Other companies are talking of opening more quarries. road has been kept up to our usual standard.

The number of freight cars in need of extensive repairs has been reduced by 200 cars.

Yours truly,

J. D. HAWKS,

Vice-President and General Manager.

DETROIT & MACKINAC RAILWAY COMPANY. AUDITOR'S OFFICE.

Detroit, Mich., Sept. 22nd, 1915.

J. D. HAWKS, ESQ.,

Vice-President and General Manager:

Dear Sir:—I herewith submit statements of the general accounts and tables showing the result of operation of the Detroit & Mackinac Railway Company for the fiscal year ending June 30, 1915, as follows:

TABLE A-Condensed Balance Sheet.

TABLE B-Income Account.

TABLE C-Particulars of Bonded Debt.

TABLE D-Comparative Financial Statement.

TABLE E-Earnings and Expenses by years.

TABLE F-Earnings and Expenses by months.

TABLE G-Operating Expenses.

TABLE H-Mileage.

TABLE I-Classification of Freight Tonnage.

TABLE J-Statistics for the year.

TABLE K-Rolling Stock.

TABLE L-Spurs, Sidings and Branches.

Respectfully,

GEORGE M. CROCKER.

Auditor.

TABLE-A.

DETROIT & MACKINAC RAILWAY COMPANY

CONDENSED GENERAL BALANCE SHEET, JUNE 30, 1915.

Assets

Liabilities

\$6,740,098 97	**	\$6,740,098 97	9\$	
77,177 59	Audited Vouchers and Pay Rolls	51,374 37		-
	Current Liabilities.		3,986 47 17,20 16,508 44 17,451 91 12,648 40 607 95	Dash on hand
83,900 95	Reserve for accrued depreciation-Equipment		Assets.	Cash and Current Assets.
7,666 67 45,808 30 3,927 19	Interest on Funded Debt—accrued, but not due. Reserve for Taxes, accrued, but not due. Reserve for personal injury claims. Reserve for accrued depreciation—Rail	950,000 00 37,373 23 55,798 66		A. S. & N. W. Ry.—balance
\$2,000,000 00 950,000 00 1,500,000 00 1,750,000 00 130,000 00	Capital Stock Common Preferred Preferred First Lien Bonds Mortgage Bonds Bank of the Manhattan Co.—Loan	,919,630 76 725,921 95	nds. \$450,000 00 ds. 500,000 00	Cost of Road

TABLE-B.

DETROIT & MACKINAC RAILWAY COMPANY.

INCOME ACCOUNT FOR THE YEAR ENDING JUNE 30, 1915.

Operating Revenues\$1	,077,317	24		
Operating Expenses	793,735	41		
Net Operating Revenue	283,581	83		
Hire of Equipment—Credit balance	57,990	56		
Depreciation prior to June 30th, 1907, on equipment				
retired	5,039	70		
Sundry items	288	84		
Total Net Income		\$	346,900	93
Deduct:				
Taxes\$	82,490	65		
Interest on Funded Debt	92,000	0.0		
Preferred Stock Dividend	47.500	0.0		
Common Stock Dividend	50,000	0.0		
Interest and Discount	3,442			
Outside Operations—deficit	3,054			
		\$	278,487	29
		-		
Surplus		\$	68,413	64
Additions and Betterments\$	47,755	50		
Applied on purchase A. S. & N. W. Ry	15,001	51		
Emerson Gravel Pit	5,656	63		
		\$	68,413	64

Class	Amount		INTEREST	Interest Accrued	
of Bonds	Outstanding	Rate	When Payable	During Year	Principal Due
First Lien Mort.	\$1,050,000 00 1,250,000 00	4% 4%	June and December	\$42,000 00 50,000 00	June 1, 1995 June 1, 1995
	\$2,300,000 00			\$92,000 00	

TABLE-D.

DETROIT & MACKINAC RAILWAY COMPANY COMPARATIVE FINANCIAL STATEMENT

Cash Due from Station Agents and Others Traffic Balances Material and Supplies on Hand Prepaid and Deferred Charges.	\$ 4,247 18 \$ 33,745 57 4,579 84 76,900 66 454 30	June 30, 1914. \$ 3,514 92 42,699 54 5,156 26 66,588 75 451 15	June 30, 1915. \$ 3,986 47 34,131 55 12,648 40 55,798 66 607 95
	\$ 119,927 55	\$ 118,410 62	\$ 107,173 03
Less Current Liabilities. Audited Vouchers and Pay Rolls	\$ 65,497 90 134,865 00 65,354 45	\$ 110,413 00 135,000 00 59,246 30	\$ 77,177 59 130,000 00 53,474 97
Totals	\$ 265,717 35	\$ 304,659 30	\$ 260,652 56
Net	*\$ 145,789 80	*\$ 186,248 68	*\$ 153,479 53
Capital Assets. Cost of Road	\$4,919,630 76 737,204 25 10,140 95	\$4,972,005 50 737,811 11	\$4,919,630 76 725,921 95 37,373 23
Totals	\$5,666,975 96	\$5,709.816 61	\$5,682,925 94
Net Assets	\$5,521,186 16	\$5,523,567 93	\$5,529,446 41
Kepresenting— Bonds Issued—First Lien Bonds Issued—Myrgage Stock Issued—Gommon Stock Issued—Preferred Reserves	\$1,050,000 00 1,250,000 00 2,000,000 00 950,000 00 271,186 16	\$1,050,000 00 1,250,000 00 2,000,000 00 950,000 00 273,567 93	\$1,050,000 00 1,250,000 00 2,000,000 00 950,000 00 279,446 41
Totals*Debit balance.	\$5,521,186 16	\$5,523,567 93	\$5,529,446 41

TABLE E

DETROIT & MACKINAC RAILWAY COMPANY

EARNINGS AND EXPENSES BY YEARS

EARNINGS—	1911 Amount	Per Cent.	1912 Amount	Per Cent.	1913 Amount	Per Cent.	1914 Amount	Per Cent.	1915 Amount	Per Cent.
Freight Massenger Maisenger Express Other Sources	\$ 788,511 01 316,705 38 29,675 53 17,458 84 24,748 29	66.99 26.91 2.52 1.48 2.10	\$ 842,320.68 330,960.40 31,001.01 18,452.51 25,367.14	67.49 26.52 2.48 1.48 2.03	\$ 818,459 70 339,835 31 33,499 15 21,131 77 29,400 97	65.88 27.36 2.69 1.70 2.37	\$ 795,306 34 336,571 93 34,331 99 18,370 20 25,752 96	65.71 27.80 2.84 1.52 2.13	\$ 695,580 42 303,072 26 34,326 19 20,075 31 24,263 06	64.57 28.13 01.86 03.19 02.25
	\$1,177,099 05	100%	\$1,248,101.74	100%	\$1,242,326 90	100%	\$1,210,333 42	100%	\$1,077,317 24	100%
EXPENSES-										
Maint. Way and Structures. Maint. Equipment. Traffic Expense. Transportation Expense Miscellaneous Operation General Expense.	\$ 174,532 05 203,438 91 26,065 30 385,414 59 32,944 23	21.22 24.74 3.17 46.87	\$ 201,751.89 218,290.44 29,503.52 411,688.28 36,879.00	22.46 24.30 3.29 45.84 4.11	\$ 166,414 62 174,768 39 26,969 09 443,602 31 34,941 84	19.66 20.64 3.18 52.39 4.13	\$ 147,397 89 195,752 58 28,544 72 448,330 02 32,854 69	17.28 22.95 3.35 52.57 3.85	\$ 135,504 78 200,024 61 24,667 77 398,888 66 1,138 04 33,511 55	17.07 25.20 03.11 50.26 .14
Total	\$ 822,399 08	100%	\$ 898,113.13	100%	\$ 846,696 25	100%	\$ 852,879 90	100%	\$ 793,735 41	100%
Net Earnings. Taxes Net Earnings, less Taxes	354,699 97 101,591 11 253,108 86	30.13 8.63 21.50	349,988.61 101,804.72 248,183.89	28.04 8.16 19.88	395,630 65 103,518 25 292,112 40	31.84 8.33 23.51	357,453 52 105,904 48 251,549 04	29.53 8.75 20.78	283.581 83 82,490 65 201,091 18	24.32 07.66 18.66

TABLE F.

DETROIT & MACKINAC RAILWAY COMPANY

STATEMENT OF EARNINGS AND EXPENSES BY MONTHS FOR FISCAL YEAR ENDING JUNE 30TH, 1915

EARNINGS

Earnings	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Freight Sances Mail Other Sources	44	56,131.86 37,316.90 1,993.69 2,861.16 3,753.62	64,013.32 \$ 25,947.16 1,937.62 2,861.16 2,193.51	67,945.68 \$ 26,011.75 2,442.13 2,860.16 1,885.55	\$ 52,425.19 \$ 26,496.00 1,904.03 2,861.16 2,339.77	38,876.72 § 24,524.91 2,030.46 2,861.16 1,384.08	5.5,633.46 \$ 56,131.86 \$ 64,013.32 \$ 64,013.32 \$ 67,945.68 \$ 52,425.19 \$ 38,876.72 \$ 48,247.62 \$ \$8,001.08 \$ 70,433.55 \$ 63,602.09 \$ 57,102.98 \$ 59,166.87 35,031.45 \$ 37,316.90 \$ 25,947.16 \$ 26,496.00 \$ 24,524.91 \$ 1,301.50 \$ 16,810.42 \$ 22,094.33 \$ 22,552.16 \$ 21,489.77 \$ 23,495.91 1,775.86 1,993.69 1,994.03 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 2,861.16 1,384.08 1,1188.30 1,1064.41 1,334.55 1,374.09 1,576.33 1,750.33	58,001.08 \$ 16,810.42 1,839.37 2,860.66 1,064.41	70,433.55 \$ 22,094.33 1,569.80 2,860.05 1,334.55	63,602.09 \$ 22,552.16 867.70 2,857.46 1,374.09	57,102.98 (2) 489.77 837.08 2,860.23 1,638.72	59,166.87 23,495.91 1,000.00 2,860.67 1,750.33
Totals	\$103,658.06 \$102,057.23	102,057.23	96,952.77 \$	101,145.27 \$	\$ 86,026.15	\$ 69,677.33 \$	96,952.77 \$101,145.27 \$ 86,026.15 \$ 69,677.33 \$ 75,476.15 \$ 80,575.94 \$ 98,292.28 \$ 91,253.50 \$ 83,928.78 \$ 88,273.78	80,575.94	98,292.28	91,253.50	83,928.78	88,273.78
					, , , , , , , , , , , , , , , , , , ,	0						

EXPENSES.

Oper. Expenses	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Maint. Way and S \$ 13,062.45 \$ 12,826.89 Maint. Equipment 16,709.31 15,634.98 Transportation 35,227.95 1,935.49 Miscellaneous 33,804.21 General 2,629.44 2,597.59		13.062.45 \$ 12,826.89\$ 16,709.31 15,634.98 2,227.95 1,935.49 35,208.08 33,804.21 339.56 438.72 2,629.44 2,597.59		12,241.28 \$ 11,871.47 \$ 14,553.33 \$ 8,810.17 \$ 8,991.77 \$ 9,320.52 \$ 8,355.46 \$ 11,978.91 \$ 15,536.24 \$ 7,956.29 15,684.93 16,827.94 13,163.68 16,366.26 14,845.49 14,960.43 18,153.82 17,654.45 16,897.67 23,125.65 1,783.16 2,751.55 3,068.82 2,186.05 1,935.40 1335.44 1,794.49 1,794.43 1,957.76 33,005.65 34,342.18 34,347.64 30,947.14 34,395.51 34,565.98 33,043.68 31,434.69 31,479.30 31,414.60 2,767.26 2,767.26 2,713.06 2,806.68 2,825.87 3,245.97 2,553.47 2,589.50 3,058.29 2,564.52	14,553.33 \$13,163,68 3,068.82 34,347.64 2,713.06	\$ 8,810.17 \$ 16,366.26 2,186.05 30,947.14 2,806.68	11,871,47\$ 14,553.33 \$ 8,810.17\$ \$ 9,320.52 \$ 8,355.46\$ \$ 11,978.91 \$ 11,687.94 16,827.94 13,163.68 16,366.26 14,845.49 14,960.43 18,153.82 17,654.45 17,654.45 17,654.45 13,351.4 1782.88 1,909.14 31,434.69 33,4347.64 30,947.14 34,395.51 34,565.98 33,043.68 31,434.69 31,434.69 32,767.26 27,713.06 2,806.68 2,825.87 3,245.97 2,653.47 2,899.50 33,245.97 2,653.47 2,899.50 32,767.26 3,645.69	9,320.52 14.960.43 1,335.14 34,565.98 3,245.97	\$ 8,355.46 18,153.82 1,782.88 33,043.68	\$ 11,978.91 \; 17,654.45 \; 1,909.14 \; 31,434.69 \; 2,899.50	\$ 15,536.24 \$ 16,897.67 \$ 1,794.43 \$ 31,479.30 \$ 3,058.29	23,125.65 1,957.76 31,414.60 116.65 2,564.52
Totals \$ 70,176.79 \$ 67,237.88	\$ 70,176.79	67,237.88	\$ 66,578.58	66,578.58 \$ 68,589.85 \$ 67,846.53 \$ 61,116.30 \$ 62,994.04 \$ 63,428.04 \$ 63,989.31 \$ 65,876.69 \$ 68,765.93 \$ 67,135.47	67,846.53	61,116.30	\$ 62,994.04	63,428.04	63,989.31	\$ 65,876.69	\$ 68,765.93	67,135.47
Net Earnings \$ 33,481.27 \$ 34,819.3 Prop. Exp. to Earnings 67.70% 69.31%	\$ 33,481.27 \$ 34,819.35 67.70% 69.31%	34,819.35 69.31%	\$ 30,374.19 \$ 68.67 %	30,374.19 \$ 32,555.42 \$ 18,179.62 \$ 8,561.03 \$ 12,482.11 \$ 17,147.90 \$ 34.302.97 \$ 25,376.81 \$ 15,162.85 \$ 21,138.31 68.67% 67.81% 78.79% 87.71% 83.46% 78.72% 65.10% 72.19% 81.93% 76.05%	18,179.62 78.87%	8,561.03	\$ 12,482.11 83.46%	17,147.90 78.72%	\$ 34.302.97 65.10%	\$ 25,376.81 72.19%	\$ 15,162.85 81.93%	\$ 21,138.31 76.05%

TABLE-G.

OPERATING EXPENSES.

Maintenance of Way and Structures.

	1914 Amount	%	1915 Amoun	+	01
Consider the 2		, •			%
Superintendence\$	5,179 67	.61	\$ 5,938	43	.75
Ballast	593 62	.07	476	20	.06
Ties	29,376 60	3.44	18,223	95	2.30
Rails	$20 \ 20$				
Rail Depreciation					
Other Track Material	4,878 03	.57	4,613	74	.58
Roadway and Track	78,260 04	9.18	72,617	13	9.15
Removal of Snow, Sand and Ice	7,694 41	.90	5,919		.75
Tunnels				٠.	
Bridges, Trestles and Culverts	4.044 99	.47	5,922	95	. 7.5
Over and Under Grade Crossings	72 74	.01			
Grade Crossings, Fences, Cattle		.01			
Guards and Signs	3,075 66	.36	5,775	5.6	.73
Snow and Sand Fences and Snow	0,0.0 00	.00	9,119	9.0	.13
Sheds	56 06	.01	186	7.0	.02
Signals and Interlocking Plants	210 31	.03	325	21	.04
Telegraph and Telephone Lines	2,070 79	.24	$\frac{323}{2,142}$.04
Electric Power Transmission	2,010 19				
Buildings, Fixtures and Grounds	10,923 14	1.28	0.544		
Docks and Wharves	609 54	.07	9,544		1.20
Roadway Tools and Supplies	2.85799		1,342		.17
Injuries to Persons	,	.33	5,486		.69
Insurance					
Stationery and Printing			452		.05
	204 16	.02	162		.02
Other Expenses	89 77	.01	80	93	.01
Facilities—Dr	483 50	.06	450	89	.05
Mnt. Jt. Trks., Yds. and Other					
Facilities—Cr	3,297 33	.38	4,157	92	.52
Total\$1	47,397 89	17.28	\$135,504	78	17.07

OPERATING EXPENSES—Continued.

Maintenance of Equipment.

	1914		1915	
	Amount	%	Amount	%
Superintendence\$	6,195 42	.73	\$ 6,031 07	.76
Steam Locomotives—Repairs	67,717 14	7.94	53,192 16	6.70
Steam Locomotives—Renewals	Í		,	
Steam Locomotives—Depreciation			5,934 00	.75
Electric Locomotives—Repairs				
Electric Locomotives—Renewals				
Electric Locomotives—Depreciation		0.00	- 1 0 - 0 0 0 0	4 00
Passenger Train Cars—Repairs	18,937 74	2.22	14,319 20	1.80
Passenger Train Cars—Renewals			1 200 60	
Passenger Train Cars—Depreciation.	94,380 12	11.07	4,389 60 $91,096 85$.55 11.48
Freight Train Cars—Repairs	348 99	.04	3,819 29	.48
Freight Train Cars—Renewals Freight Train Cars—Depreciation	543 33	.04	16,026 36	
Electric Equipment of Cars—Repairs.			10,020 30	2.02
Electric Equipment of Cars—Renewals				
Electric Equipment of Cars—Dep'n				
Work Equipment—Repairs	1,858 10	.22	706 54	.09
Work Equipment—Renewals			$113 \ 20$.01
Work Equipment—Depreciation			528 48	.06
Shop Machinery and Tools	4,564 35	.53	2,324 97	.30
Power Plant Equipment				
Injuries to Persons	500 20	.06	447 04	.06
Stationery and Printing	369 24	.04	388 78	.05
Other Expenses	881 28	.10	707 07	.09
Total\$	195,752 58	22.95	\$200,024 61	25.20
Traffic	Expenses.			
Superintendence\$	•	2.14	\$ 16,073 84	2.03
Outside Agencies	30 00		Ψ 10,0,0 01	
Advertising	2,746 60	.32	1,130 22	.14
Traffic Associations	904 76	.10	838 87	.11
Fast Freight Lines				
Industrial and Immigration Bureaus	$260 \ 00$.03	10 00	
Stationery and Printing	6,392 40	.76	6,614 84	.83
Other Expenses				
	28 544 72	3.35	\$ 24,667 77	2.11
10ιαι	20,011 .2	0.00	+ = 1,000	11

OPERATING EXPENSES—Continued.

Transportation Expenses.

	1914			1915		
	Amour	nt	%	Amour	nt	%
Superintendence	\$ 21,491	25	2.52	\$ 21,087	50	2.66
Despatching Trains	5,538		.65	5,528		.70
Station Employees	71,848		8.42	71,607		9.02
Weighing and Car Service Ass'ns	661		.08	661		.08
Stock Yards and Grain Elevators						
Coal and Ore Docks						
Station Supplies and Expenses	4,323		.51	4,166	54	.52
Yard Masters and their Clerks	3,719		.44	3,424		.43
Yard Conductors and Brakemen	12,393	60	1.44	9,810	03	1.24
Yard Switch and Signal Tenders	0.00	0.0	0.5			
Yard Supplies and Expenses	389	-	.05	438		.06
Yard EnginemenEngine House Expenses—Yard	8,625	$\frac{34}{98}$	1.01	6,540		.82
Fuel for Yard Locomotives	2,517 $23,652$	98 79	$\begin{array}{c} .30 \\ 2.77 \end{array}$	2,285		.30
Water for Yard Locomotives	1,469	42	.17	18,688 $1,350$		$\frac{2.36}{17}$
Lubricants for Yard Locomotives	470		.04	$\frac{1,350}{543}$.07
Other Sup. for Yard Locomotives	202		.02	142		.02
Op. Joint Yards and Terminals—Dr.	410		.05	412		.05
Op. Joint Yards and Terminals—Cr.						
Road Enginemen	57,207	12	6.72	51,576		6.50
Engine House Expenses—Road	12,070	61	1.42	11,338		1.43
Fuel for Road Locomotives	106,144	58	12.45	79,475	98	10.01
Water for Road Locomotives	5,728	0.2	.67	5,113	04	.64
Lubricants for Road Locomotives	1,862	76	$^{\circ}$ $.22$	2,111	94	.27
Other Supplies for Road Locomotives	785	90	.09	474	63	.06
Operating Power Plants						
Purchased Power	60.054		5 00	70.000		
Road Trainmen	62,974 $22,092$	$\frac{77}{95}$	$7.38 \\ 2.59$	59,086		7.44
Interlockers, Blk. and Other Signals	44,092	90	2.59	20,156	86	2.54
—Operation	240	0.6	.03	40	0.0	
Crossing Flagmen and Gatemen	4	71		4		
Drawbridge Operation	1,276	0.5	.15	1,160		.15
Clearing Wrecks	1,533	75	.18	620	10	.08
Telegraph and Telephone-Operation	2,118	8.0	.25	2,101		.26
Operating Floating Equipment				,		
Express Service						
Stationery and Printing	5,708	77	.67	5,470		.69
Other Expenses	475	26	. 0 6	335	72	.04
Loss and Damage—Freight	4,586	38	.54	6,286	26	.79
Loss and Damage—Baggage	100	18	.01	216	50	.03
Damage to Property	452	76	.05	599	06	.07
Damage to Stock on Right of Way Injuries to Persons	$725 \\ 5,531$	$\frac{65}{85}$.09	864	81	.11
Operating Joint Tracks—Dr	5,551	00	.65	6,000	0.0	.76
Operating Joint Tracks—Cr	1,006	58	.12	834	0.7	.11
— — — — — — — — — — — — — — — — — — —	1,000		.12			.11
Total\$	448,330	02	52.57	\$398,888	6.6	50.26
-						
341						
Miscellaneo	ous Opera	ttion	s.			

Dining and Buffet Services...... \$ 1,138 04 .14

OPERATING EXPENSES—Continued.

General Expenses.

	1914 Amoun	t	%	1915 Amoun	t	%
Salaries and Expenses of General Officers\$ Salaries and Expenses of Clerks and	12,334	23	1.45	\$ 12,395	16	1.56
Attendants	8,875	15	1.04	8,878	89	1.12
General Office Supplies and Expenses	1,637	55	.19	1,493	96	.19
Law Expenses	6,547	76	.77	6,883	83	.87
Insurance	615	61	.07			
Relief Department Expenses						
Pensions	705	0.0	.08	900	0.0	.11
Stationery and Printing	973	61	.11	1,303	68	.16
Other Expenses	1,165	78	.14	1.656	03	.21
Gen. Adm. Joint Tracks, Yards and Terminals—Dr	·					
Gen. Adm. Joint Tracks, Yards and Terminals—Cr						
Totals\$	32,854	69	3.85	\$ 33,511	55	4.22

TABLE-H.

STATEMENT OF MILEAGE, JUNE 30, 1915.

Main Line.

Bay City to Cheboygan	195.02
Branches.	
Omer to Au Gres 7 95 Emery Junction to Rose City 31 21 Emery Junction to Prescott 11 85 Alabaster Junction to Alabaster 4 35 Au Sable to Comins 50 41 Lincoln Junction to Lincoln 14 38 Hillman Junction to Hillman 22 40 Rogers City Junction to Rogers City 13 70 Various Logging Branches 45 85	
Total Total Main Line and Branches Yard Tracks and Sidings	202.10 397.12 119.18
Total, all Tracks	516.30

TABLE-I.

CLASSIFICATION OF FREIGHT TONNAGE

	1914		19	15	
Products of Agriculture—		Per	10	Per	
	Tons.	Cent.	Tons.	Cent.	
Grain	10,834	1.00	9,844	1.09	
Flour	4,047	. 37	4,336	. 48	
Other Mill Products	640	. 06	622	. 07	
Hay	4,692	. 43	5,271	. 57	
Fruits nad Vegetables	21,715	2.00	25,445	2.82	
Potatoes	4,189	.39	5,307	. 59	
Total	46,117	4.25	50,825	5.62	
Products of Animals—					
Live Stock	6,694	. 62	6,324	. 70	
Dressed Meats	358	. 03	73	.01	
Other packing house products	103	. 01	5.8	. 01	
Poultry, Game and Fish	41		342	. 04	
Wool	107	.01	314	. 04	
Hides and Leather	7,599	. 70	7,386	. 82	
Total	14,902	1.37	14,497	1.62	
Products of Mines—					
Anthracite Coal	4,611	. 42	7,072	. 79	
Bituminous Coal	72,825	6.69	59,249	6.58	
Coke	1,306	. 12	1,076	. 12	
Stone, Sand and other like articles	206,562	18.99	203,530	22.60	
Other products of mines	3,331	. 31	2,179	. 24	
Total	288,635	26.53	273,106	30.33	
Products of Forest—					
Lumber	89,572	8.23	72,724	8.07	
Logs	210,193	19.32	99,125	11.00	
Other forest products	157,705	14.50	125,832	13.97	
Total	457,470	42.05	297,681	33.04	
Manufactures—					
Petroleum and other oils	3,194	. 29	4,082	. 45	
Sugar	1,461	. 14	1,332	. 15	
Paper	14,825	1.36	12,330	1.37	
Iron, pig and bloom	1,547	. 14	1,071	. 12	
Other iron and machinery	6,320	. 58	4,603	. 51	
Cement brick and lime	131,367	12.08	162,630	18.05	
Agricultural implements	444	. 04	262	. 03	
Wagons, carriages, tools, etc	368	.03	300	. 0-3	
Wines, liquors and beers	1,665	. 15	1,431	. 16	
Household goods and furniture	1,035	.10	860	. 10	
Total	162,226	14.91	188,901	20.97	
Merchandise	71,376	6.56	58,719	6.52	
Miscellaneous-Other car load commo-	,		,		
ties not mentioned above	47,052	4.33	17,141	1.90	
Grand total	1,087,778	100%	900,870	100%	

TABLE-J.

DETROIT & MACKINAC RAILWAY COMPANY.

PASSENGER STATISTICS.

	IIIO II COO						
No. of Passengers carried No. of Passengers carried one mile per	1914. 397,157		$1915 \\ 358,794$				
mile of road	$35,201 \\ 35.47 \\ 336,571.93$	\$	31,516 34.51 $303,072.26$				
Average Am't received from each Pass Average Receipts per Pass., per mile Total Passenger Earnings	.84.745 $.02.390$ $397,436.11$		$ \begin{array}{r} .84.470 \\ .02.477 \\ 364,065.39 \end{array} $				
Passenger Earnings per mile of road Passenger Earnings per train mile Average No. Passengers per train mile	$993.04 \\ .89.140 \\ .31.598$		$\begin{array}{c} 928.78 \\ .81.260 \\ .27.572 \end{array}$				
FREIGHT STATISTICS.							
No. Tons car'd of frgt. earning revenue No. Tons carried one mile No. Tons car'd one mile per mile of road.	1,087,778 $92,659,413$ $231,521$		900,870 69,385,007 176,597				
Average distance haul of one ton (miles) Total Freight Revenue\$ Av'ge Am't rec. for each ton of freight Average Receipts, per ton, per mile	$\begin{array}{c} 85.17 \\ 795,306.34 \\ .73.113 \\ .00.856 \end{array}$	\$	$77.02 \\ 695,580.42 \\ .77.212 \\ .01.002$				
Freight Revenue, per mile of road Freight Revenue, per train mile Average No. of Tons, per train mile	$1,987.17 \\ 2.38.879 \\ 278.31$		1,770.38 $2.57.35$ 256.71				
Average No. of Tons, per loaded car mile Average No. of Cars per train mile	$21.07 \\ 19.99$		$17.98 \\ 18.73$				
PASSENGER AND FREI	GHT STATISTICS	.					
Passenger and Freight Revenue\$ Pass. and Frt. Revenue, per mile of road Gross Earnings from Operation Gross Earnings from oper., per mile of rd. Gross Earnings from oper., per train mile	2,828.14	\$ 1	$\begin{array}{c} 998,652,68 \\ 2,541.75 \\ ,077,317.24 \\ 2,741.96 \\ 1.81.70 \end{array}$				
OPERATING STATISTICS.							
Operating Expenses	2,131.03 $1.31.750$ $357,453.52$	\$	793,735.41 $2,020.20$ $1.33.87$ $283,581.83$				
Net operating revenue, per mile of road Ratio of Expense to Earnings	$893.14 \\ 68.47\%$		721.76				

TABLE-K.

EQUIPMENT.

	914		1915	
Locomotives—				
Passenger	13		13	
Freight	20		20	
Switching	2		2	
Totals		35		35
Passenger Cars—				
First Class	27		27	
Combination	7		7	
Parlor	2		2	
Cafe	1		1	
Baggage, Express and Postal	8		8	
Totals		45		45
Freight Cars—				
Refrigerator	12		12	
Box	738		705	
Coal	372		372	
Flat	482		453	
Stock	87		85	
Totals		1691		1627
In Company's Service—				
Officers and Pay Cars	1		1	
Derrick Cars	1		1	
Caboose Cars	12		12	
Other Road Cars	51		56	
Snow Plow	1		1	
Steam Shovel			1	
Totals		66		72
Summary—				
Total Number of Locomotives Owned	35		35	
Total Number of Cars Owned	1802		1744	

TABLE-L.

DETROIT & MACKINAC RAILWAY COMPANY.

SIDINGS AND SPUR TRACKS BUILT JULY 1, 1914, TO JULY 1, 1915.

	Miles	Feet
Spur for Michigan Limestone & Chemical Co.—Rogers City		240
Spur for H. M. Louds Sons Co.—Van Ettan Lake		466
Spur for Detroit & Mackinac Ry. Co.—Tawas Shops		2,050
Spur for Sterling Cedar Co.—Tower		270
Spur for Alpena Portland Cement Co., Alpena		1,000
Cut off, Detroit & Mackinac Ry. Co.—A. S. & N. W.—AuSable	. 1	1,820
Spur for Detroit & Mackinac Ry. Co., dock track—Alpena		507
Second Spur for Detroit & Mackinac Ry. Co., dock track-Alpena		387
Third Spur for Detroit & Mackinac Ry. Co., dock track-Alpena		420
"Y" for Detroit & Mackinac Ry. Co.—Rogers City		3,900
Extend Spur Lobdell & Emery Mfg. Co.—Onaway		1,200
Extend Spur Richardson Lumber Co., Swan River Spur-Rogers Cit	У	400
Spur for Richardson Lumber Co.—Liske		645
Spur for Richardson Lumber Co., one-half mile north Rogers City.		1,450
Spur for Richardson Lumber Co.—Rogers City		5,750
Spur for E. T. Rouse—Au Gres		330
Spur for F. H. Trudell—South Branch		600
Spur for D. & M. Coal Dock—Alpena		330
Spur for Heinz Pickle Co.—Rose City	•	350
	5	995
CONTROL AND COMP TO A CALC TRAVERY UP DOOM THEY A	1011	
SIDINGS AND SPUR TRACKS TAKEN UP FROM JULY 1, TO JULY 1, 1915.	1914,	
	Miles	Feet
Elevator Spur, Detroit & Mackinac Ry.—Pine River		450
McKay's Spur, Detroit & Mackinac Ry., two miles south of Tower		810
Michigan Cooperage Spur—Turner	•	1,200
A. S. & N. W. Main Line, west of bridge—Au Sable		3,540
Gilchrist Branch, Detroit. & Mackinac Ry	. 8	
Mahoney's Spur, Detroit & Mackinac Ry.—Onaway		700
Mahoney's Spur, Detroit & Mackinac Ry.—Onaway		1,100
Stark Spur, Detroit & Mackinac Ry.—Rose City		565
Rose City Mfg. Co., Detroit & Mackinac Ry.—Rose City		1,570
	9	4,655
Summary.		
	Miles	Feet
Number of miles taken up	. 9	4,655
Number of miles built	. 5	995
Decrease	. 4	3,660

